



Map

Satellite

**Experiences with planning animal studies:
improved scientific output and animal welfare**

norecopa.no/HK

Adrian Smith
adrian.smith@norecopa.no

Google

Norway's National Consensus Platform for the
Three Rs: Replacement, Reduction and Refinement
and a source of *global* 3R resources

we welcome more from you!



norecoba

<https://norecoba.no>

Norecoba: PREPARE for better Science

The background for the foundation of Norecopa



peta.org



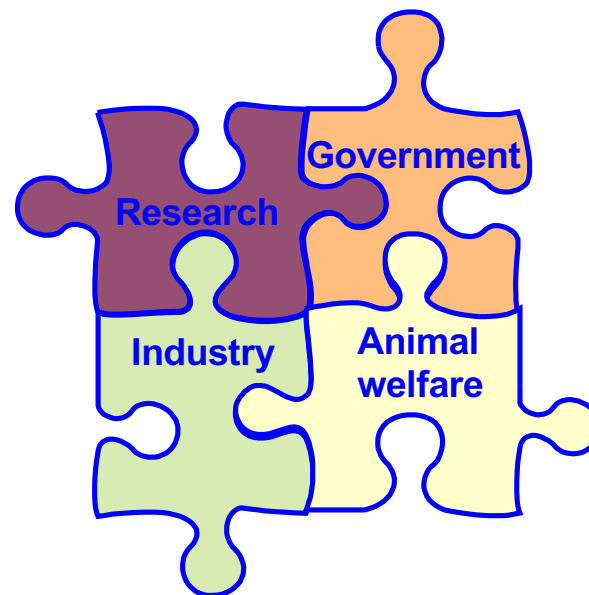
fbresearch.org

Norecopa: PREPARE for better Science

European Consensus-Platform for Alternatives
ecopa.eu



- Established in 2000
- Recognises **National Consensus Platforms** (NCPs) with **4 stakeholders** equally represented:



Norecopa was established in 2007



Map

Satellite



ecopa (7 countries)

norecopa.no/global3r





Map

Satellite



AFLASA

norecopa.no/global3r





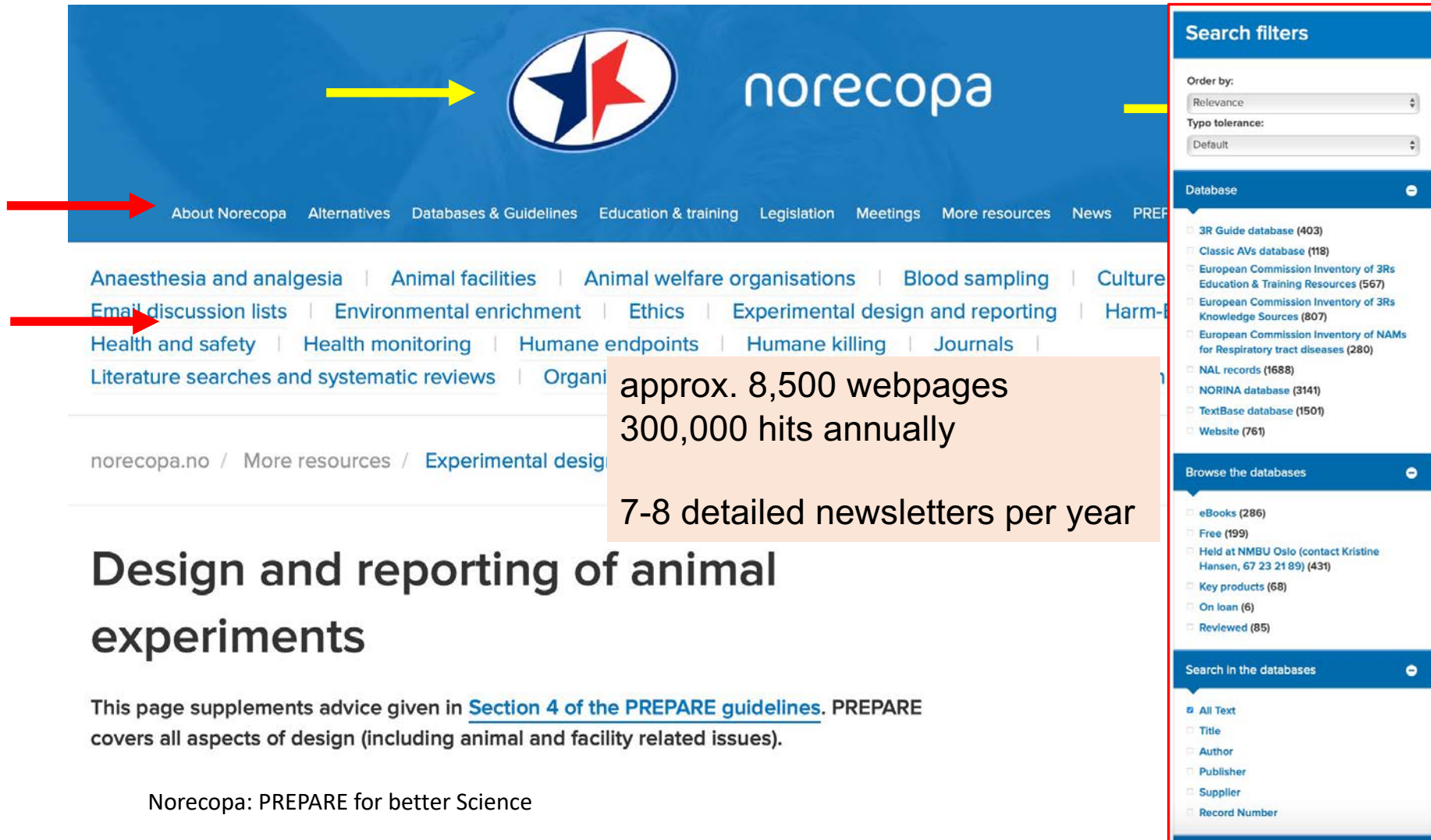
Centres

- [Replacement](#) ⓘ
- [Reduction](#) ⓘ
- [Refinement](#) ⓘ
- [ecopa](#) ⓘ

Associations

- [AFLAS \(includes South Korea\)](#) ⓘ
- [Culture of Care Network](#) ⓘ
- [EU-NETVAL](#) ⓘ
- [EU3Rnet](#) ⓘ
- [FELASA](#) ⓘ
- [FESSACAL](#) ⓘ
- [Norecopa](#) ⓘ
- [Scand-LAS](#) ⓘ
- [ecopa](#) ⓘ

norecopa.no : an updated overview of global 3R resources



The screenshot shows the norecopa.no website. The header features the norecopa logo and navigation links: About Norecopa, Alternatives, Databases & Guidelines, Education & training, Legislation, Meetings, More resources, News, and PREPARE. A search filters sidebar is open on the right, showing options for Order by (Relevance), Typo tolerance (Default), Database (3R Guide database (403), Classic AVs database (118), European Commission Inventory of 3Rs Education & Training Resources (567), European Commission Inventory of 3Rs Knowledge Sources (807), European Commission Inventory of NAMs for Respiratory tract diseases (280), NAL records (1688), NORINA database (3141), TextBase database (1501), Website (761)), Browse the databases (eBooks (286), Free (199), Held at NMBU Oslo (contact Kristine Hansen, 67 23 21 89) (431), Key products (68), On loan (6), Reviewed (85)), and Search in the databases (All Text, Title, Author, Publisher, Supplier, Record Number).

approx. 8,500 webpages
300,000 hits annually
7-8 detailed newsletters per year

Design and reporting of animal experiments

This page supplements advice given in [Section 4 of the PREPARE guidelines](#). PREPARE covers all aspects of design (including animal and facility related issues).

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+ webpages for past meetings and recorded meetings

norecopa.no/meetings/meetings-calendar

Webinar and Meetings calendar

[Links to past meetings can be accessed here](#) (Many of these links will eventually die out, but they still give a useful overview of organisers and locations of relevant meetings within laboratory animal science, and it is often possible to contact the organisers for more information).

N.B. For information about **courses** in laboratory animal science, [click here](#).

September 2021

- > [Intensive Course on Experimental Design and Biostatistics](#), FGB online course, 3 & 17 September 2021
- > [7th International Bio-Logging Science Symposium](#), Honolulu and online, 12-17 September 2021
- > [The Three Rs and Animal Use in Science](#) (MOOC Re-run), 13 September - 20 October 2021
- > [2V - Personnel Security in Laboratory Biosecurity Programs](#), ABSA webinar (Ben Perman & Lindsay Odell), 14-16 September 2021
- > [Experiences with Planning Animal Studies: Improved Scientific Output and Animal Welfare](#), webinar (Adrian Smith), 16 September 2021
- > [Should we care about the welfare of fishes?](#), webinar (Lynne Sneddon), 16 September 2021
- > [Årsmøde for Dyrevelfærdsorganerne](#), Valby, 16 September 2021
- > [Compound Delivery, PK-PD, & Validation Studies in Oncology Research: Implication for refinement and reduction of animal use](#), webinar (Christian Schnell), 16 September 2021 (11-12 ET)

Norecopa: PREPARE for better Science

Pdf files of 80+ presentations held at Norecopa's meetings



Norecopa: PREPARE for better Science

The screenshot shows the Norecopa website header with the logo (a blue and red star) and the text 'norecopa'. There are language options for 'NORSK' and 'ENGLISH', and a search bar. The navigation menu includes: About Norecopa, Alternatives, Databases & Guidelines, Education, Legislation, Meetings, More resources, News, PREPARE, Species, and Wiki. Below the menu, there are links for 'Fish 2005', 'Wildlife 2008', 'Fish 2009', 'Agricultural animals 2012', 'Field research 2017', 'Past meetings', 'Meetings Calendar', 'An informal guide to arranging a scientific meeting', and 'Presentations'. The URL 'norecopa.no/meetings/presentations' is displayed in large blue text, along with social media icons for Facebook, Twitter, Email, and a plus sign.

Most of the presentations on this page are from events arranged by Norecopa. A few of them are from external events where Norecopa's staff have lectured.

They are grouped into

- > [General presentations](#)
- > [Care and use of animals in field research](#)
- > [Care and use of farm animals in research](#)
- > [Care and use of fish in research](#)

Title	Speaker	Affiliation	Year
General presentations			
Design of animal studies: Increasing reproducibility and animal welfare	Adrian Smith	Norecopa	2020
PREPARE before you ARRIVE: Good reporting relies on good planning	Adrian Smith	Norecopa	2019
Animal-free testing and humans-on-a-chip: How far have we come? 	Leopold Koenig	TissUse GMBH, Berlin, Germany	2017
Nordic 3R-Centres: What can we offer? 	Tom Bengtsen	Denmark's 3R-Center	2017
Prize-winning 3R activity in Norway 	Gøril Eide	University of Tromsø, Norway	2017
Have the 3Rs made any difference? 	Elliot Lilley	RSPCA, UK	2017

Databases & Guidelines

Published lists of resources are difficult to search and quickly become outdated. Lists on a website are easier to search, but do not enable the use of filters or intelligent search engines.

Norecopa has therefore constructed four databases, which together with all the text on this website can be searched simultaneously using the search field at the top of every page.

- > **3R Guide:** a global overview of **databases, guidelines, information centres, journals, email lists, regulations and policies** which may be of use when planning experiments which might include animals. [A quick overview of all the guidelines can be accessed here.](#) Norecopa has written several of these, including [the PREPARE guidelines for planning animal research and testing.](#)
- > **NORINA:** a global overview of audiovisual aids and other items which may be used as **alternatives or supplements to animals in education and training** at all levels from junior school to University, including [dissection alternatives](#) and surgical simulators.
- > **TextBase:** a global overview of **textbooks and other literature within laboratory animal science** and related topics.
- > **Classic AVs:** a subset of NORINA covering **audiovisual aids that are based on older technology.**

These databases are updated regularly. [Please give us feedback](#) if you discover errors or omissions.

The Norecopa website also includes four other collections:

- > **NAL:** a collection of literature references relating to [the 3Rs](#) from the US National Agricultural Library
- > European Commission datasets:
 - ▶ **3Rs Knowledge Sources:** over 800 resources collected by the Commission in 2016
 - ▶ **3Rs Education and Training Resources,** over 560 items collected in 2018
 - ▶ **Non-animal models for respiratory tract diseases,** over 280 models identified in a literature review of over 21,000 publications

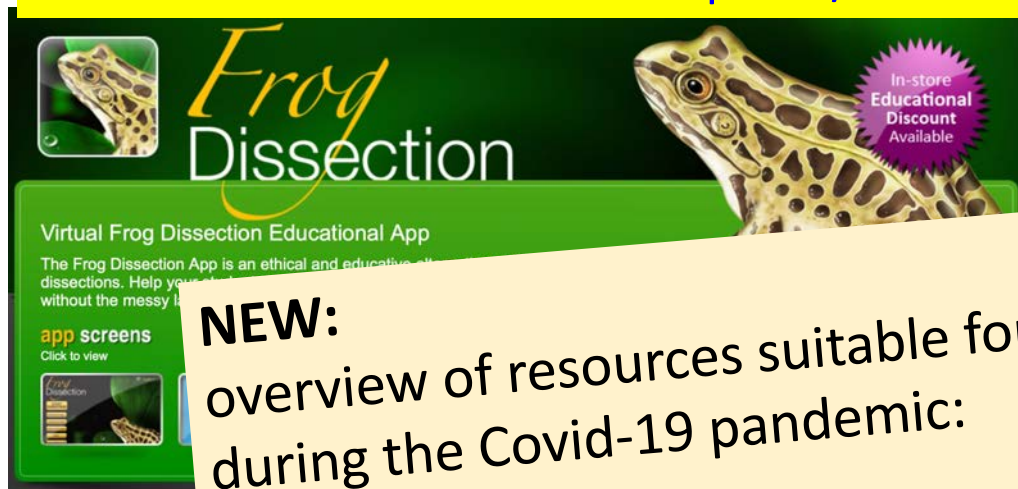
Here is [an alphabetical global list of all the databases](#) cited on the Norecopa website.

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norecopa.no/databases-guidelines

links to over 70 other databases

The NORINA database: norecopa.no/NORINA



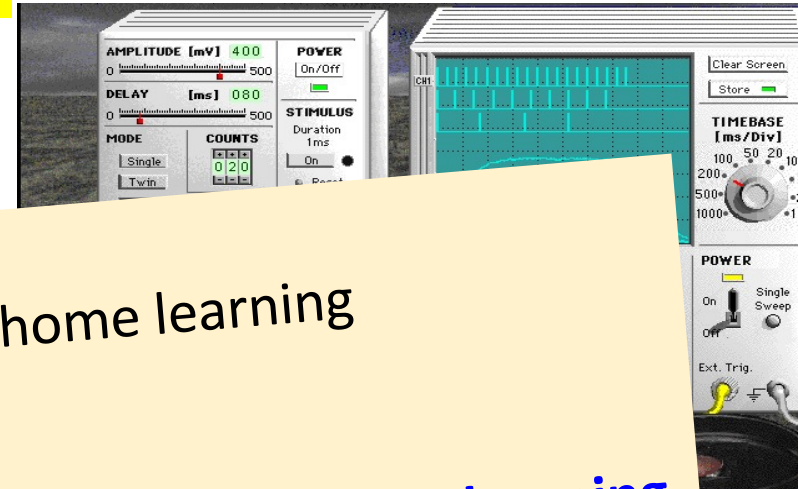
Frog Dissection

In-store Educational Discount Available

Virtual Frog Dissection Educational App

The Frog Dissection App is an ethical and educational alternative to real dissections. Help your students learn anatomy without the messy lab.

app screens
Click to view



NEW: overview of resources suitable for home learning during the Covid-19 pandemic:

norecopa.no/norina-database/resources-for-home-learning





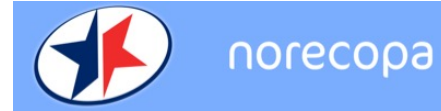
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norecoba.no/education-training/homemade-educational-materials



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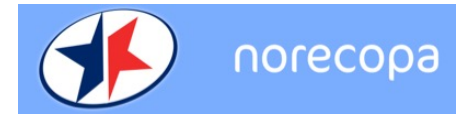
norecopa.no/NORINA



'We may need the animals, as it were, on the night;
but the machines will do very well at rehearsals'

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From **3R-Guide** (380 guidelines for animal research and testing)
norecopa.no/3r-guide



Guidance on the severity classification of procedures involving fish

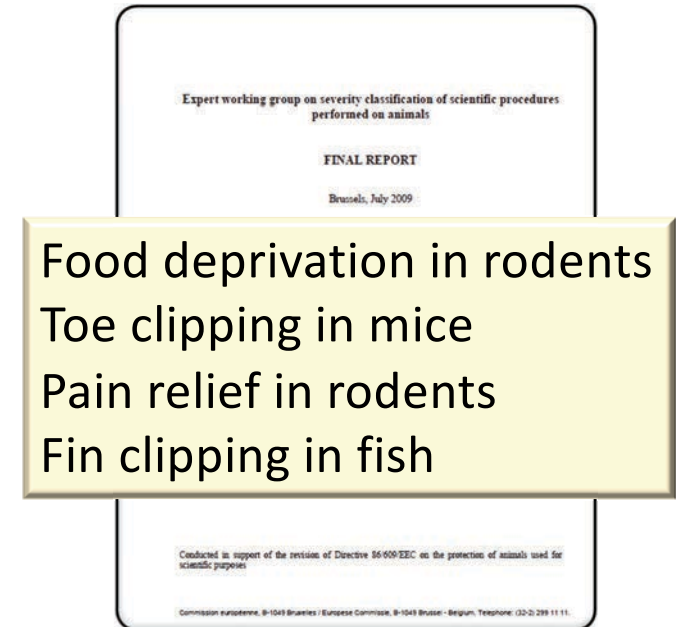
Report from a Working Group convened by Norecopa

P Hawkins, N Dennison, G Goodman, S Hetherington, S Llywelyn-Jones, K Ryder and AJ Smith

Laboratory Animals, 45: 219-224, 2011

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norecopa.no/categories



Food deprivation in rodents
Toe clipping in mice
Pain relief in rodents
Fin clipping in fish

http://ec.europa.eu/environment/chemicals/lab_animals/pdf/report_ewg.pdf

Scientists are becoming increasingly concerned about the validity of animal experiments

NATURE | NEWS

Swiss survey highlights potential flaws in animal studies

Poor experimental design and statistical analysis could contribute to widespread problems in reproducing preclinical animal experiments

Pain management in pigs undergoing experimental surgery; a literature review (2012–4) FREE

A. G. Bradbury, M. Eddleston, R. E. Clutton

Br J Anaesth (2016) 116 (1): 37-45. DOI: <https://doi.org/10.1093/bja/aev301>

Published: 03 October 2015

selection criteria. Most articles (193/233, 83%) described use of drugs with analgesic properties, but only 87/233 (37%) described postoperative analgesia. No article provided justification for the analgesic chosen, despite the lack of guidelines for analgesia in porcine surgical models and the lack of formal studies on this subject. Postoperative pain assessment was reported in only 23/233 (10%) articles. It was found that the reporting of postoperative pain management in the studies was remarkably low, reflecting either under-reporting or under-use. Analgesic description, when given, was frequently too limited to enable reproducibility. Development of a

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NATURE | NEWS FEATURE

1,500 scientists lift the lid on reproducibility

Survey sheds light on the 'crisis' rocking research.

Monya Baker

25 May 2016 | Corrected: 28 July 2016

More than 70% of researchers have tried and failed to reproduce another scientist's experiments, and more than half have failed to reproduce their own experiments. Those are some of the telling figures that emerged from *Nature's* survey of 1,576 researchers who took a brief online questionnaire on reproducibility in research.

Frequently highlighted causes of the "reproducibility crisis":

1. **Publication bias** (reporting only positive results)
2. **Low statistical power**
3. **P-value hacking** (manipulating data to obtain significance)
4. **HARKing** (Hypothesizing after the results are known)
5. **Lack of randomisation and blinding**

norecopa.no/concerns

My/our personal view



- The greatest source of variability lies within the animals and the way in which they are used
- I suspect that many scientists are unaware of the size of this, or they assume that the animal facility is dealing with it

"An injection is an injection, do we need to discuss that?"

The burnt cake fallacy:

We can improve research by

- "better reporting"
- "courses in "Experimental Design" that leave out the animal & facility-related issues"



reddit.com

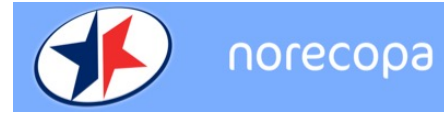


reddit.com

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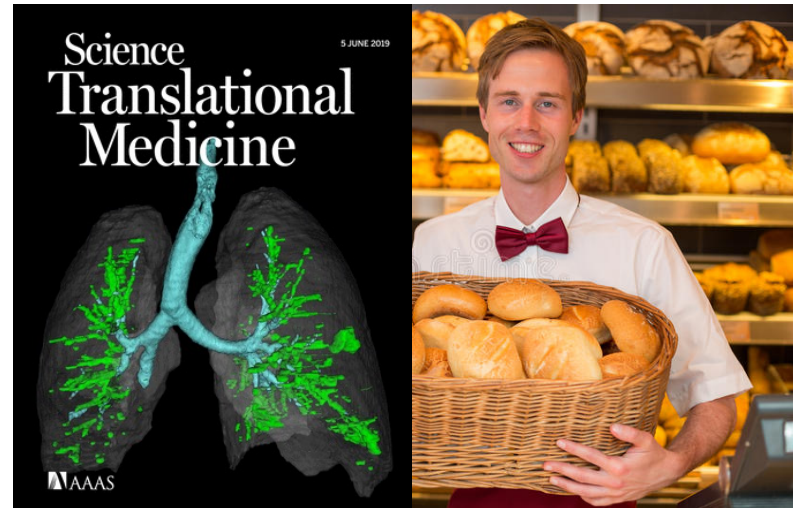


<https://www.bls.gov/ooh/images/3077.jpg>



PREPARE *from day 1*

ARRIVE



<https://www.dreamstime.com>

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Perspective | Open Access | Published: 10 January 2017

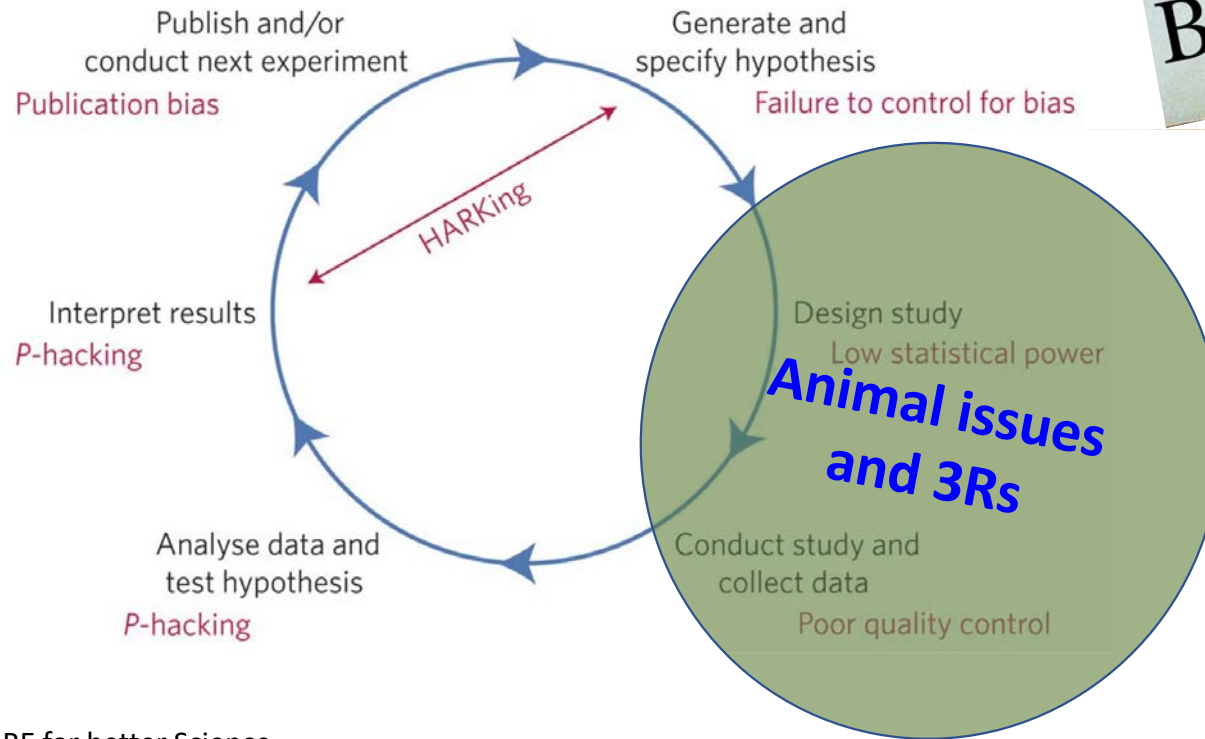
A manifesto for reproducible science

Marcus R. Munafò , Brian A. Nosek, Dorothy V. M. Bishop, Katherine S. Button, Christopher D. Chambers, Nathalie Percie du Sert, Uri Simonsohn, Eric-Jan Wagenmakers, Jennifer J. Wa

Nature Human Behaviour 1, Artic

33k Accesses | 518 Citations | From: A manifesto for reproducible science

Figure 1: Threats to reproducible science.





Reporting

Planning



Reporting guidelines are not new...

e.g.

- Guidelines for specification of animals and husbandry methods when reporting the results of animal experiments, 1985 (GV-SOLAS)
- Reporting animal use in scientific papers, 1997 (Smith *et al.*)
- Animal definition: a necessity for the validity of animal experiments? 2000 (Öbrink & Rehbinder)
- Guidelines for reporting the results of experiments on fish, 2000 (Smith & Brattelid)
- ARRIVE Guidelines, 2010 (Kilkenny *et al.*)
- Gold Standard Publication Checklist (GSPC), 2010 (SYRCLE)
- Institute for Laboratory Animal Research, 2011 (NRC)
- Instructions to authors, in many journals
- ARRIVE 2.0 Guidelines, 2019 (Percie du Sert *et al.*)



The easy parts of reporting:

WHAT THE NUMBERS MEAN

Electric → 100 CC

		OREGON		
		.050"	.058"	.063"
.325"	= $\leftarrow +2 \rightarrow$	95		
3/8"	= $\leftarrow +2 \rightarrow$	72	73	75

arborist101.com

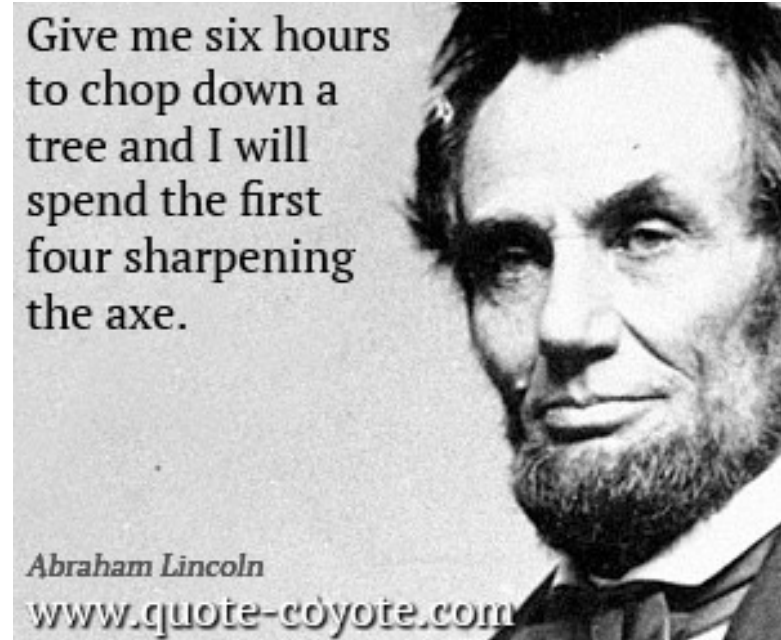
- Chainsaw
 - Blade characteristics
 - Sparkplug type
 - Petrol/oil mixture
 - Service history
- Angle of cut in tree
- Length of tree logs



Critical issues behind the scenes that may not get reported:

- Experience of the workers
- Inspection for signs of damage
- Decision about direction of felling
- Additional equipment (winch, chains, straps, wedges)
- Equipment and routines for maintenance
- Clearing-up and transport of logs
- **Health and safety precautions – clothing, onlookers**
- **Division of labour and costs**

These issues are discussed long before the actual work!



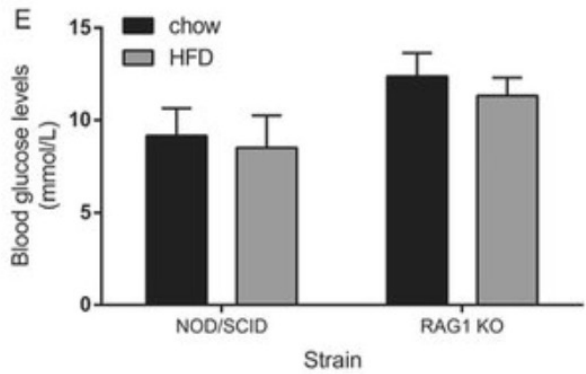


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The scientist



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The mouse

- Breeding
- New social groups
- Transportation
- Acclimation to research facility
- Allocation to experimental group
- Adaptation to new diet
- Handling and immobilisation

Blood sampling

often also:
injections, gavaging, surgery
pain and distress
developing illness and death

Some of the common animal-related issues...



Contingent suffering



animalcaresystems.com

(not just the direct suffering caused by the procedure)

Fear, boredom, discomfort and pain

Caused by, for example:
Transport, changes in environmental conditions, husbandry, social groups, age-related or infectious disease

Single-housed male mice show symptoms of what in humans would be characterised as depression

<http://journals.plos.org/plosone/article?id=10.1371/journal.pone.0111065>



Stress caused by capture and handling



News > Science

Scores of scientific studies based on mice thrown into doubt because they were

Mice pick up naturally

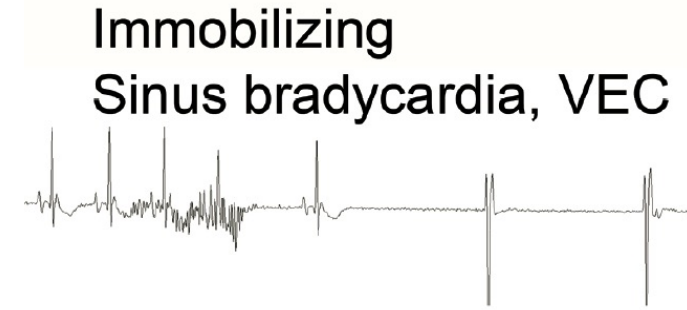
Ian Johnstone



't act

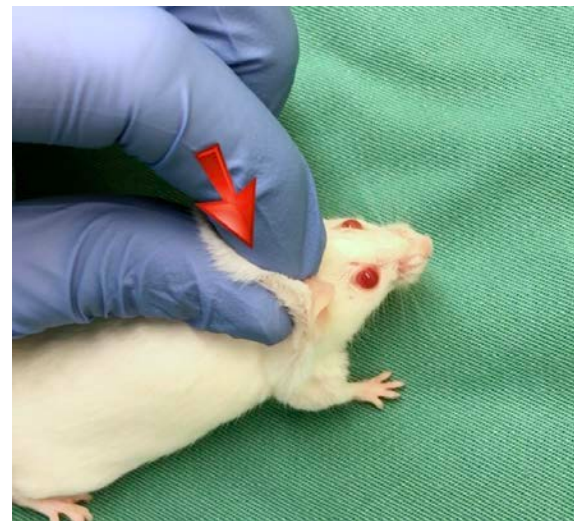
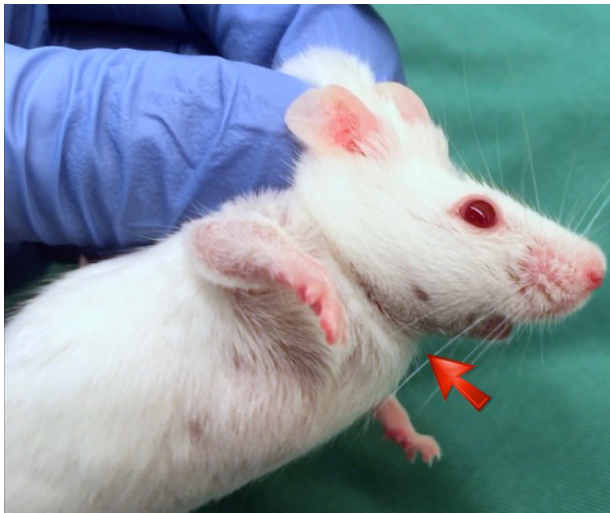
<https://www.nc3rs.org.uk/how-to-pick-up-a-mouse>

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Reprinted with permission. Labitt RN, Oxford EM, Davis AK, Butler SD, Daugherty EK. 2021. A Validated Smartphone-based Electrocardiogram Reveals Severe Bradyarrhythmias during Immobilizing Restraint in Mice of Both Sexes and Four Strains. *J Am Assoc Lab Anim Sci* 60:201–212. DOI: 10.30802/AALAS-JAALAS-20-000069

norecopa.no/scruff



Three fingers better than two

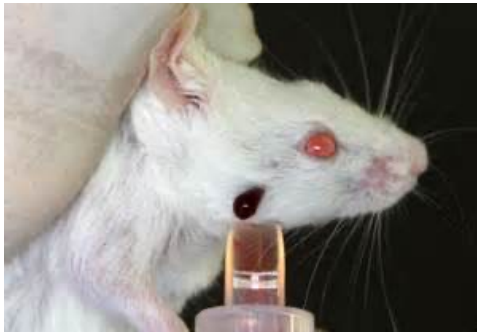
Artefacts caused by poor administration techniques



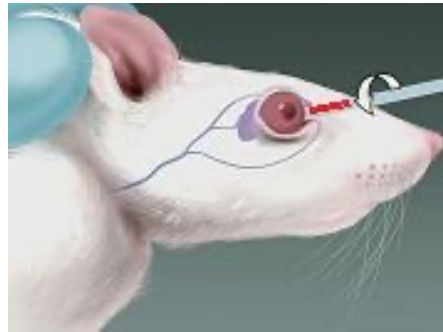
Photo: NMBU

- *Do injections always end up in the same place?*
- *Are the injections painful?*
- *Are they realistic? (intramuscular injections in small animals)*

"All I need is a simple blood sample..."



medipoint.com/html/for_use_on_mice.html



theodora.com/rodent_laboratory/blood_collection.html



Photo: NMBU

The best blood sampling techniques are those where you can:

- ✓ see the blood vessel
- ✓ regulate the amount of blood you remove
- ✓ stop the bleeding easily (including internal bleeding)
- ✓ avoid damage to the surrounding tissue
- ✓ collect samples rapidly, to avoid artefacts due to mechanical stress, temperature shock, metabolic changes due to differing storage times before centrifugation, etc.
- ✓ agree that they are feasible in the time available!

While we are waiting for the scientific evidence...

Carol M. Newton (1925-2014)



National Library of Medicine

The three S's

- *Good Science*
- *Good Sense*
- *Good Sensibilities*

<https://norecopa.no/3S>

How do others achieve reproducibility?



<https://www.meonuk.com/runway-markings-explained>



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...and precision in a variable environment?



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10-15 checklists even on short routine flights



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Checklists

- Reduce risk of **forgetting** to carry out vital actions
- Ensure checks are carried out in the **correct sequence**
- Encourage **cooperation** and **cross-checking** between crew members
- Make sure that everyone is "**on the same page**"

Too late to read the checklists when you have ARRIVED!



colourbox.com

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Original Article

Laboratory Animals
0011-7
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DOI: 10.1177/0023677217724823
journals.sagepub.com/home/lan
SAGE

PREPARE: guidelines for planning animal research and testing

Adrian J Smith¹, R Eddie Clutton², Elliot Litley³, Kristine E Aa Hansen⁴ and Trond Bratteli⁵

Abstract
There is widespread concern about the quality, reproducibility and translatability of studies involving research animals. Although there are a number of reporting guidelines available, there is very little overarching guidance on how to plan animal experiments, despite the fact that this is the logical place to start ensuring quality. In this paper we present the PREPARE guidelines: Planning Research and Experimental Procedures on Animals: Recommendations for Excellence. PREPARE covers the three broad areas which determine the quality of the preparation for animal studies: formulation, dialogue between scientists and the animal facility, and quality control of the various components in the study. Some topics overlap and the PREPARE checklist should be adapted to suit specific needs, for example in field research. Advice on use of the checklist is available on the Norecopa website, with links to guidelines for animal research and testing, at <https://norecopa.no/PREPARE>.

Keywords
guidelines, planning, design, animal experiments, animal research

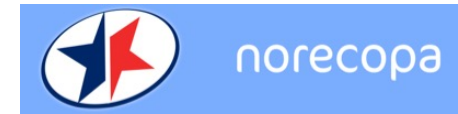
Date received: 5 April 2017; accepted: 27 June 2017

Introduction
The quality of animal-based studies is under increasing scrutiny, for good scientific and ethical reasons. Studies of papers reporting animal experiments have revealed alarming deficiencies in the information provided,^{1,2} even after the production and journal endorsement of reporting guidelines.³ There is also widespread concern about the lack of reproducibility and translatability of laboratory animal research.⁴⁻⁷ This can, for example, contribute towards the failure of drugs when they enter human trials.⁸ These issues come in addition to other concerns, not unique to animal research, about publication bias, which tends to favour the reporting of positive results and can lead to the acceptance of claims as fact.⁹ This has understandably sparked a demand for reduced waste when planning experiments involving animals.¹⁰⁻¹² Reporting guidelines alone cannot solve the problem of wasteful experimentation, but thorough planning will increase the likelihood of success and is an important step in the implementation of the 3Rs of Russell & Burch (replacement, reduction, refinement).¹³ The importance of attention to detail at all stages is, in our experience, often underestimated by scientists. Even small practical details can cause omissions or artefacts that can ruin experiments which in all other respects have been well-designed, and generate health risks for all involved. There is therefore, in our opinion, an urgent need for detailed but overarching guidelines for researchers on how to plan animal experiments which are safe and scientifically sound, address animal

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⁴Section of Experimental Biomedicine, Department of Production Animal Clinical Sciences, Faculty of Veterinary Medicine, Norwegian University of Life Sciences, Oslo, Norway
⁵Division for Research Management and External Funding, Western Norway University of Applied Sciences, Bergen, Norway

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Norecopa: PREPARE for better Science



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<https://doi.org/10.1177/0023677217724823>



Over 20,000 views/downloads from the journal website

norecopa.no/PREPARE

PREPARE:

Planning Research and Experimental Procedures on Animals: Recommendations for Excellence

PREPARE covers 15 topics:

Formulation of the study

1. Literature searches
2. Legal issues
3. Ethical issues, harm-benefit assessment and humane endpoints
4. Experimental design and statistical analysis

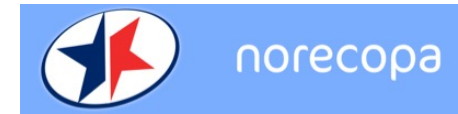
Dialogue between scientists and the animal facility

5. Objectives and timescale, funding and division of labour
6. Facility evaluation
7. Education and training
8. Health risks, waste disposal and decontamination

Methods

9. Test substances and procedures
10. Experimental animals
11. Quarantine and health monitoring
12. Housing and husbandry
13. Experimental procedures
14. Humane killing, release, reuse or rehoming
15. Necropsy

Items in pink are not typically highlighted in reporting guidelines



PREPARE



The PREPARE Guidelines Checklist

Planning Research and Experimental Procedures on Animals: Recommendations for Excellence

Adrian J. Smith¹, R. Eddie Clutton², Elliot Lilley³, Kristine E. Aa. Hansen⁴ & Trond Bratteid⁵

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PREPARE¹ consists of planning guidelines which are complementary to reporting guidelines such as ARRIVE². PREPARE covers the three broad areas which determine the quality of the preparation for animal studies:

1. Formulation of the study
2. Dialogue between scientists and the animal facility
3. Quality control of the components in the study

The topics will not always be addressed in the order in which they are presented here, and some topics in the checklist can be adapted to meet special needs, such as field studies. PREPARE includes guidance on test facilities, since in-house experiments are dependent upon their quality. The full version of the guidelines is available on the Norecopa website, with links to global resources, at <https://norecopa.no/PREPARE>.

The PREPARE guidelines are a dynamic set which will evolve as more species- and situation-specific guidelines are produced, and as best practice within Laboratory Animal Science progresses.

Three Rs!

Topic	Recommendation
(A) Formulation of the study	
1. Literature searches	<input type="checkbox"/> Form a clear hypothesis, with primary and secondary outcomes. <input type="checkbox"/> Consider the use of systematic reviews. <input type="checkbox"/> <i>Decide upon databases and information specialists to be consulted, and construct search terms.</i> <input type="checkbox"/> <i>Assess the relevance of the species to be used, its biology and suitability to answer the experimental questions with the least suffering, and to welfare needs.</i> <input type="checkbox"/> Assess the reproducibility and translatability of the project.
2. Legal issues	<input type="checkbox"/> Consider how the research is affected by relevant legislation for animal research and other areas, e.g. animal transport, occupational health and safety. <input type="checkbox"/> Locate relevant guidance documents (e.g. EU guidance on project evaluation).
3. Ethical issues, harm-benefit assessment and humane endpoints	<input type="checkbox"/> Construct a lay summary. <input type="checkbox"/> In dialogue with ethics committees, consider whether statements about this type of research have already been produced. <input type="checkbox"/> <i>Address the 3Rs (replacement, reduction, refinement) and the 3Ss (good science, good sense, good sensibilities).</i> <input type="checkbox"/> <i>Consider pre-registration and the publication of negative results.</i> <input type="checkbox"/> <i>Perform a harm-benefit assessment and justify any likely animal harm.</i> <input type="checkbox"/> <i>Discuss the learning objectives, if the animal use is for educational or training purposes.</i> <input type="checkbox"/> <i>Allocate a severity classification to the project.</i> <input type="checkbox"/> <i>Define objective, easily measurable and unequivocal humane endpoints.</i> <input type="checkbox"/> <i>Discuss the justification, if any, for death as an end-point.</i>
4. Experimental design and statistical analysis	<input type="checkbox"/> <i>Consider pilot studies, statistical power and significance levels.</i> <input type="checkbox"/> <i>Define the experimental unit and decide upon animal numbers.</i> <input type="checkbox"/> Choose methods of randomisation, prevent observer bias, and decide upon inclusion and exclusion criteria.

Topic	Recommendation
(B) Dialogue between scientists and the animal facility	
5. Objectives and timescale, funding and division of labour	<input type="checkbox"/> Arrange meetings with all relevant staff when early plans for the project exist. <input type="checkbox"/> Construct an approximate timescale for the project, indicating the need for assistance with preparation, animal care, procedures and waste disposal/decontamination. <input type="checkbox"/> Discuss and disclose all expected and potential costs. <input type="checkbox"/> Construct a detailed plan for division of labour and expenses at all stages of the study.
6. Facility location	<input type="checkbox"/> Conduct a physical inspection of the facilities, to evaluate building and equipment standards and needs. <input type="checkbox"/> Discuss staffing levels at times of extra risk.
7. Education and training	<input type="checkbox"/> <i>Assess the current competence of staff members and the need for further education or training prior to the study.</i>
8. Risk assessment and decontamination	<input type="checkbox"/> <i>Perform a risk assessment, in collaboration with the animal facility, for all persons and animals affected directly or indirectly by the study.</i> <input type="checkbox"/> Assess, and if necessary produce, specific guidance for all stages of the project. <input type="checkbox"/> Discuss means for containment, decontamination, and disposal of all items in the study.
(C) Quality control of the components in the study	
9. Test substances and procedures	<input type="checkbox"/> Provide as much information as possible about test substances. <input type="checkbox"/> Consider the feasibility and validity of test procedures and the skills needed to perform them.
10. Experimental animals	<input type="checkbox"/> <i>Decide upon the characteristics of the animals that are essential for the study and for reporting.</i> <input type="checkbox"/> <i>Avoid generation of surplus animals.</i>
11. Quarantine and health monitoring	<input type="checkbox"/> Discuss the animals' likely health status, any needs for transport, quarantine and isolation, health monitoring and consequences for the personnel.
12. Housing and husbandry	<input type="checkbox"/> <i>Attend to the animals' specific instincts and needs, in collaboration with expert staff.</i> <input type="checkbox"/> <i>Discuss acclimatization, optimal housing conditions and procedures, environmental factors and any experimental limitations on these (e.g. food deprivation, solitary housing).</i>
13. Experimental procedures	<input type="checkbox"/> <i>Develop refined procedures for capture, immobilisation, marking, and release or rehoming.</i> <input type="checkbox"/> <i>Develop refined procedures for substance administration, sampling, sedation and anaesthesia, surgery and other techniques.</i>
14. Humane killing, release, reuse or rehoming	<input type="checkbox"/> <i>Consult relevant legislation and guidelines well in advance of the study.</i> <input type="checkbox"/> <i>Define primary and emergency methods for humane killing.</i> <input type="checkbox"/> <i>Assess the competence of those who may have to perform these tasks.</i>
15. Necropsy	<input type="checkbox"/> Construct a systematic plan for all stages of necropsy, including location, and identification of all animals and samples.

References

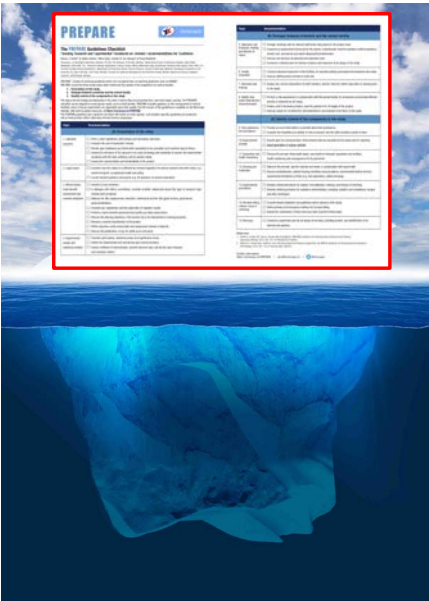
1. Smith AJ, Clutton RE, Lilley E, Hansen KEA & Bratteid T. PREPARE Guidelines for Planning Animal Research and Testing. *Laboratory Animals*, 2017, DOI: 10.1177/0023677217724823.
2. Kilkenny C, Browne WJ, Cuthill IC et al. Improving Bioscience Research Reporting: The ARRIVE Guidelines for Reporting Animal Research. *PLoS Biology*, 2010, DOI: 10.1371/journal.pbio.1000412.

Further information

<https://norecopa.no/PREPARE> | post@norecopa.no | [@norecopa](https://twitter.com/norecopa)

In addition to the checklist, much more information is available on:

norecopa.no/PREPARE



- PREPARE**
- PREPARE checklist
- Comparison with ARRIVE
- Endorsements
- Film
- 1-Literature searches
- 2-Legal issues
- 3-Ethical issues,

PREPARE

The PREPARE Guidelines, and this section of the Norecopa website, have been developed with the involvement and support of the [RSPCA](#).



As part of ongoing efforts to reduce waste, promote animal alternatives (all [the three Rs](#)), and increase the reproducibility of research and testing, a group of experts from the UK and Norway, led by Norecopa, has produced a set of guidelines for **planning** experiments:

PREPARE (*Planning Research and Experimental Procedures on Animals: Recommendations for Excellence*)

Norecopa: PREPARE for better Science

- 3-Ethical issues, harm-benefit assessment and humane endpoints
 - 3a Construct a lay summary.
 - 3b In dialogue with ethics committees, consider whether statements about this type of research have already been produced.
 - 3c Address the 3Rs (Replacement, Reduction, Refinement) and the 3Ss (Good Science, Good Sense, Good Sensibilities).
 - 3d Assessment and justify any likely animal harm.
 - 3f Discuss the learning objectives, if the animal use is for educational or training purposes.
 - 3g Allocate a severity classification to the project.
 - 3h Define objective, easily measurable and unequivocal humane endpoints.
 - 3i Discuss the justification, if any, for death as an end-point.
- 4-Experimental design and statistical analysis

- 5. Have the experiments been carried out before, and is any repetition justifiable?
- 6. What [approaches to reduce distress](#) have been considered?

3a Construct a lay summary.

- General principles
- For fish researchers

Links to quality guidelines and scientific papers worldwide on e.g. blood sampling, injection volumes, housing and husbandry, analgesia, humane endpoints, experimental design

1. Have national or local research ethics committees already produced statements relevant to the research being planned? Consideration should also be paid to the broader context of the research. For example, research directed at increasing the productivity of farming at the expense of (or without improving) individual animal welfare, or wildlife research whose primary aim is population management.

2. Will any advances in this research only index the title and abstract, or will they be rejected?

3. Have the Three S's ([Good Science, Good Sense and Good Sensibilities](#)) been addressed? Sufficient time should be allocated to this point, since two of the three S's are highly subjective, but equally important. The use of commonsense and critical anthropomorphism are justifiably part of the work to assess the impact of research on animals, not least when a scientific evidence base does not exist.

4. Does the proposed study have a clear rationale and scientific relevance, and what will be the next step if the hypothesis is supported or rejected?

5. Have the experiments been carried out before and is any repetition justifiable?

6. What [approaches to reduce distress](#) have been considered?

7. Will the project undergo [pre-registration](#) and will negative results be published, to avoid publication bias?

Many more [links to resources on ethics are available here](#).

Details about [pre-registration of animal studies and reporting of critical incidents](#) are to be found in the section on [Experimental Design and Statistical Analysis](#).

Harm-Benefit Assessment



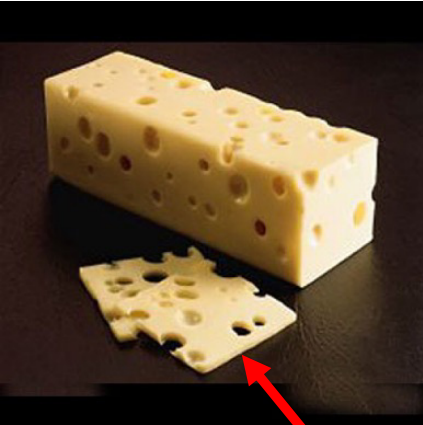
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A simple but effective Master Plan



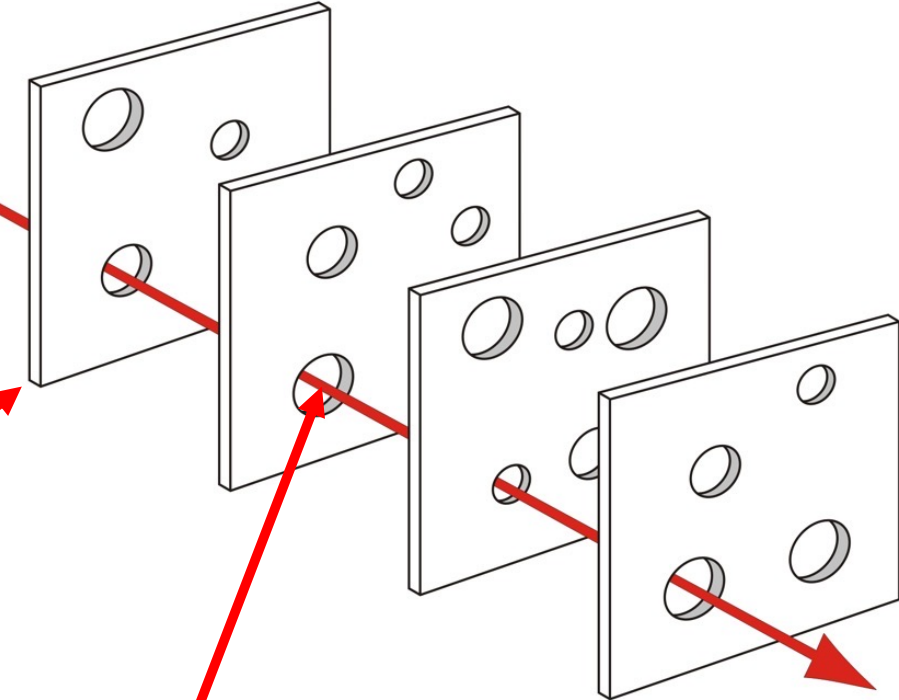
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Threat and Error Management



eaugallecheese.com/Swiss-Cheese

"Layer of defence"
or redundancy



Weakness / hazard

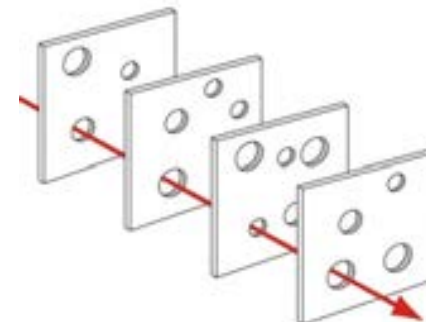
Loss

wikipedia.org/wiki/Swiss_cheese_model

A Contingency Plan, based upon risk assessment

- Access to emergency services (police, fire, medical and veterinary help, security guards, personnel transport in cases of acute illness)
- Means of communication with staff members at all levels
- SOPs for acute illness, including
 - serious haemorrhages
 - fainting
 - allergic and anaphylactic reactions
 - bites
 - corrosive injuries
 - and forms for reporting such injuries
- Firefighting, evacuation of personnel and animals
- Access to specialist services (e.g. ventilation system, plumbing, electrical installations, suppliers of equipment)
- Routines in cases of power failure, water leaks and (if applicable) natural disasters such as flooding
- Routines for emergency killing of animals
- Routines in cases of threats to the facility or personnel

These need to be revised or supplemented in the light of Covid-19



Temporary staff at weekends and holidays

<https://norecopa.no/prepare/6-facility-evaluation/master-plan-and-sops/contingency-plan>



PREPARE draws on the authors' experience in managing accredited research facilities.



Fire, flooding
Water, power and ventilation failures

Health and safety issues:
Bites, kicks, scratches
Allergy
Zoonoses
Corrosives, isotopes, radiation
etc. etc.

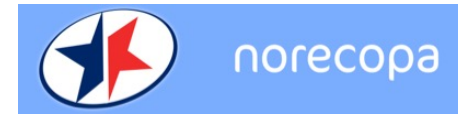


Work in this spirit, even if your facility is not accredited



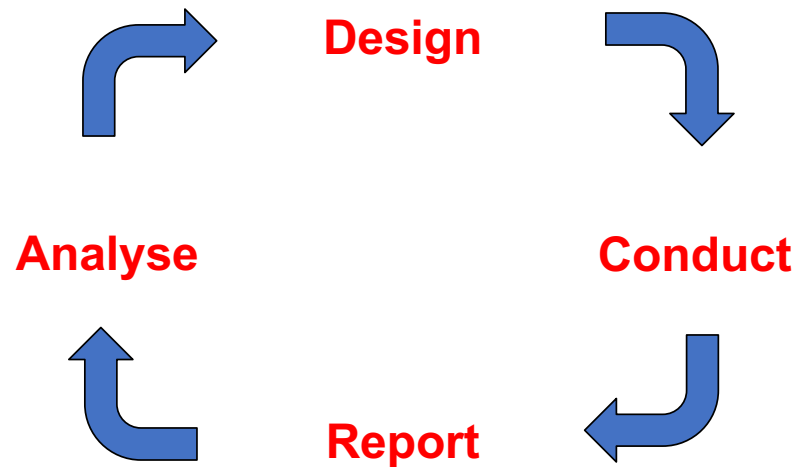
reddit.com

Good advice is emerging from the Covid-19 pandemic



Suggested considerations for establishment working under ASPA during the COVID19 lock-down

CATEGORY		CONSIDERATIONS/SUGGESTIONS
PERSONNEL Provide 'essential worker' letter to show authorities, include home address. Consider whether company/ photo I.d. would be helpful All personnel must prioritise their health and the health of others by wearing suitable PPE and by observing social distancing as advised by the government Support mental health Consider mindfulness apps, Convert empty animal room into a relaxation/yoga room (online yoga classes).	ANIMAL TECHNICIANS	Run 2 or more teams if possible to lower the risk of transmission(each team is treated as 'household') to the wider team. Examples of how onsite teams might be run include alternate days, 2days on 2days off and utilising an early shift / a late shift to reduce contact and total staff in an area at any one time. If people are in isolation or have caring responsibilities they may (if well enough) be able to work offsite as part of a "virtual office" team Where teams can't be separated use full PPE/ RPE and have staggered entry/break/exit times or other means of avoiding people not in PPE. Physically segregate in unit if possible Review teams regularly – this may need to be daily in some situations Introduce regular and frequent routines for surface decontamination, paying particular attention to door handle/ door plates, taps and work surfaces. Clean with detergent / 70% isopropyl alcohol or similar Limit reliance on public transport methods. Accommodate parking where possible to allow individuals to travel by car
	RESEARCHERS	Ensure all alarm systems are checked regularly and are functional. Monitor, record and act on all alarms Review contingencies for critical system failure (e.g. HVAC) and have an action plan. Make sure all backup systems are fully functional and that sufficient spare parts are available and accessible DELIVERIES VETS norecopa.no/be-prepared required
	ANIMALS	BREEDING Ensure all non-replaceable lines are cryopreserved Consider stopping breeding of lines that are frozen down and have been on "tick over" Breed only for colony management, i.e. minimum number of breeding pairs to maintain the health of the colony Avoid breeding animals with phenotype – maintain animals where homozygotes may be phenotypic as wild type x heterozygote crosses to avoid generation of homozygotes Genotype promptly in order to identify animals required for ongoing breeding and cull animals not required ASAP Consider outsourcing genotyping if internal facilities are closed REDUCE STOCK Do not start new work unless absolutely essential/ internal review has been performed that confirms that the work can be properly serviced Essential research work may continue if staffing levels allow it. A local decision making process which records decision making as to which projects may remain ongoing should be in place. Examples of what may be reasonable are COVID-19 work, aged animal work and work to complete studies There may be reasons for prioritising ongoing work with some species (e.g. NHPs) If the facilities allow, consolidate animals to one area, check light cycle, room temps & designation first Spread work evenly / reduce cleaning of cages – but not to extent that welfare could be compromised Re-assess stock levels /staff levels at least once per week Cull animals that are not going to be needed for colony management and cannot otherwise be used Avoid unnecessary movement of animals Prioritise the movement of animals to other facilities or establishments for contingency of valuable lines.
	ESTABLISHMENT LICENCE HOLDER	ACCESS Check your facility/ies will be open – Provide a list of names requiring access. Check with security how and when essential staff will access SUPPLIES Confirm how essential supplies and waste contractors will service the facility/ies Stock up on diet, bedding, nesting materials, PPE, disinfectants and other essentials, aim for a minimum of 3 months Ensure there will there be Liquid nitrogen / dry ice for cryopreserved stocks Have stocks of CO ₂ and sodium pentobarbitone and any other drugs as directed by the NVS ESTATES / ENGINEERS Check your contractors are working and get emergency contacts. Maintain a list of mobile numbers, available to everyone Consider if essential equipment will require servicing or repair. Ensure that you have a plan to enable this Will waste be being removed from site? – prepare an area for on-site storage if necessary RECORDS Record all difficult decisions taken. What/ when /why and any related evidence
ENGINEERS		



Identify and ensure the quality of (at least) the critical points in the experiment: critical for scientific validity and animal welfare



Space Shuttle, NASA

Culture of Care



NASA



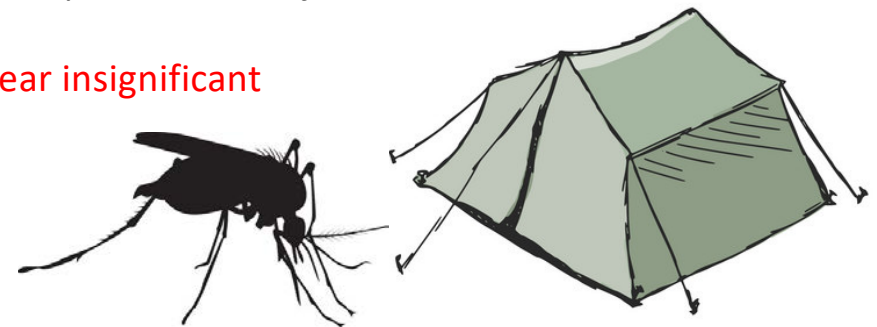
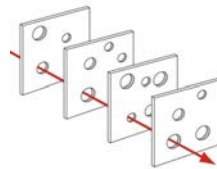
cbsnews.com



no.wikipedia.org

- Complex machines/animals create *known or unknown unknown interactions*
- *Design weaknesses* (which the engineers knew about!)
- *External pressure to launch* (political, media) - "Publish or perish"
- *Management decisions* (pushing the safety envelope):
 "We've got away with it before" / "We've managed to publish this before"
- *A combination of many factors, each of which may appear insignificant until they occur simultaneously*

We need a Culture of Care!





Culture of Care

The International Culture of Care Network
norecopa.no/coc

A demonstrable commitment, throughout the establishment, to improving:

- animal welfare
- scientific quality
- care of staff
- transparency for all stakeholders, including the public

It goes beyond simply complying with the law!

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Communication and the Culture of Care

Penny Hawkins, RSPCA Research Animals Department
on behalf of the International Culture of Care Network*

Effective two-way communication between scientists and animal technologists is essential for a good Culture of Care
The European Commission suggests the 'development of formal and informal communication channels, for mutual benefit with respect to science and animal welfare'
Here are some examples from International Culture of Care network members

Regular meetings

Scheduled meetings for scientists, animal technologists, vets, unit managers and AWERB members



Regular refresher/update meetings

Special events

Duo-talks: researcher talks about their science, and animal technologists talk about techniques and animal care within the project



+ Quick Start Guide

Communication into existing processes

Each study has a pre-start and wash-up meeting involving everybody



Three Rs improvements reported to AWERB & shared at external user meetings



Other ideas

A 'boxless' event: anyone can submit 'out of the box' ideas to improve practice



A staff survey for all e.g. how much do you agree with statements such as 'in our group we listen to each others' ideas about animal welfare'



*norecopa.no/culture-of-care



Map Satellite

norecopa.no/global3r

Culture of Care Network

Google



Encourage scientists to collaborate with animal carers and technicians from Day 1

- they have a right to know and will be more motivated
- they know the possibilities (and limitations) in the animal facility
- they possess a large range of practical skills and are good at lateral thinking
- they know the animals best
- the animals know them best
- lack of involvement creates anxiety, depression and opposition to animal research, as well as limiting creativity which might improve the experiments

wiki.norecopa.no

The Refinement Wiki



[Main page](#)
[Recent changes](#)
[Random page](#)
[Help about MediaWiki](#)

Tools
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Main Page

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- 1 Introduction and aims
 - 1.1 *List of pages created so far*
- 2 Using the Refinement Wiki
 - 2.1 *Back to Norecopa's Main Page*
- 3 Evidence base
- 4 Would you like to contribute?
- 5 Acknowledgements

Born from the knowledge that a lot of good ideas on refinement circulate on discussion forums, but never get published.

Designed to be

- a portal for rapid publication and dissemination of these ideas
- a place to identify experts on specific refinement techniques
- an aid to finding collaborators for multi-lab studies on refinement

Refinement Wiki



- Main page
- Recent changes
- Random page
- Help about MediaWiki
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Clicker training

Clicker training is an operant conditioning based on positive reinforcement. When the animal offers the desired behavior, a *click* or another distinctive sound (secondary reinforcer) is delivered and within the following few seconds the reward is presented (primary reinforcer)^[1]. The *click* bridges the time between the desired behavior and the presentation of the reward^[1]. A target stick providing a visual guide for the animal can be used for the training.

Animals are usually trained individually, though it is also possible to perform clicker training in a groups, e.g. in mice, rats, and rabbits. For rats, it was demonstrated that they learned tasks by observing the clicker training of their cage mates^[2].

Clicker training can be used to train animals in a stress-free way. The following behaviours are examples for what this technique can be used for:

Mice: entering a tunnel, following a target stick, climbing on the palm of the hand^[3]

Rats: following a target stick, voluntarily change to a cage, observational learning^[2]

Rabbits: following a target stick, rearing/standing up to inspect the abdomen, approaching a human, being touched and lifted by a human, trimming nails, coming on command

Pigs: Pigs can be easily trained to cooperate if they are treated empathetically and desired behavior is reinforced by providing food stuff in form of treats and apple juice^[4].



Clicker training with mice using a target stick. *Left:* The mouse is following the target stick and is climbing on the experimenter's hand. If the hand is lifted, the mouse will remain on the palm of the hand. *Right:* The mice are trained in a group. Two mice are following the target stick on the palm of the experimenter's hand.

- ¹ ^{1.0} ^{1.1} Feng, Lynna C.; Howell, Tiffani J.; Bennett, Pauleen C. (1 August 2016). "How clicker training works: Comparing Reinforcing, Marking, and Bridging Hypotheses". *Applied Animal Behaviour Science*. **181**: 34–40. doi:10.1016/j.applanim.2016.05.012. ISSN 0168-1591.
- ² ^{2.0} ^{2.1} Leidinger, Charlotte Sophie; Kaiser, Nadine; Baumgart, Nadine; Baumgart, Jan (25 October 2018). "Using Clicker Training and Social Observation to Teach Rats to Voluntarily Change Cages". *JoVE (Journal of Visualized Experiments)* (140): e58511. doi:10.3791/58511. ISSN 1940-087X. PMC 6235608. PMID 30417890.
- ³ Leidinger, Charlotte; Herrmann, Felix; Thöne-Reineke, Christa; Baumgart, Nadine; Baumgart, Jan (6 March 2017). "Introducing Clicker Training as a Cognitive Enrichment for Laboratory Mice". *JoVE (Journal of Visualized Experiments)* (121): e55415. doi:10.3791/55415. ISSN 1940-087X. PMC 5408971. PMID 28287586.
- ⁴ "Positive Reinforcement Training in Large Experimental Animals" (PDF).

Experts for clicker training in mice and rats: TARC, Mainz, Germany

This page was created and edited by KH191219 (talk).

This page was last edited on 27 May 2020, at 11:23.

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Norecopa: PREPARE for better Science



The ARRIVE guidelines 2019: updated guidelines for reporting animal research

Nathalie Percie du Sert¹, Viki Hurst¹, Amrita Ahluwalia², Sabina Alam³, Marc T. Avey⁴, Monya Baker⁵, William J. Browne⁶, Alejandra Clark⁷, Innes C. Cuthill⁶, Ulrich Dirnagl⁸, Michael Emerson⁹, Paul Garner¹⁰, Stephen T. Holgate¹¹, David W. Howells¹², Natasha A. Karp¹³, Katie Lidster¹, Catriona J. MacCallum¹⁴, Malcolm Macleod¹⁵, Ole Petersen¹⁶, Frances Rawle¹⁷, Penny Reynolds¹⁸, Kieron Rooney¹⁹, Emily S. Sena¹⁵, Shai D. Silberberg²⁰, Thomas Steckler²¹, Hanno Würbel²²

[biorxiv.org/content/10.1101/703181v1](https://doi.org/10.1101/703181v1)

ARRIVE (2010) 'endorsed by more than a thousand journals'
but
'only a small number of journals actively enforce compliance'

(Swiss study in 2016: 51% of researchers publishing in journals that had endorsed ARRIVE had never heard of them)

'Important information as set out in the ARRIVE guidelines **is still missing from most publications** sampled:
randomisation 30-30%
blinding 20%
sample size justification <10%
all basic animal characteristics <10%'

'Providing the level of journal or editorial input to ensure compliance with all the items of the ARRIVE guidelines is unlikely to be sustainable for most journals because of the resources needed'

arriveguidelines.org

The ARRIVE guidelines 2.0

This section of the website provides detailed explanations about each item of the guidelines. Use the left-hand side menu to navigate to each item.

To facilitate a step-wise approach to improving reporting, the guidelines are organised into two prioritised sets:

ARRIVE Essential 10

These ten items are the basic minimum that must be included in any manuscript describing animal research. Without this information readers and reviewers cannot assess the reliability of the findings.

Recommended Set

These items complement the Essential 10 set and add important context to the study described. Reporting the items in both sets represents best practice.

Reporting guidelines

ARRIVE: "The Essential 10"

ARRIVE Essential 10		
Study design	1	For each experiment, provide brief details of study design including: a. The groups being compared, including control groups. If no control group has been used, the rationale should be stated. b. The experimental unit (e.g. a single animal, litter, or cage of animals).
Sample size	2	a. Specify the exact number of experimental units allocated to each group, and the total number in each experiment. Also indicate the total number of animals used. b. Explain how the sample size was decided. Provide details of any <i>a priori</i> sample size calculation, if done.
Inclusion and exclusion criteria	3	a. Describe any criteria established <i>a priori</i> for including and excluding animals (or experimental units) during the experiment, and data points during the analysis. b. For each experimental group, report any animals, experimental units or data points not included in the analysis and explain why. c. For each analysis, report the exact value of N in each experimental group.
Randomisation	4	Describe the methods used: a. To allocate experimental units to control and treatment groups. If randomisation was used, provide the method of randomisation. b. To minimise potential confounding factors such as the order of treatments and measurements, or animal/cage location.
Blinding	5	Describe who was aware of the group allocation at the different stages of the experiment (during the allocation, the conduct of the experiment, the outcome assessment, and the data analysis).
Outcome measures	6	a. Clearly define all outcome measures assessed (e.g. cell death, molecular markers, or behavioural changes). b. For hypothesis-testing studies, specify the primary outcome measure, i.e. the outcome measure that was used to determine the sample size.
Statistical methods	7	a. Provide details of the statistical methods used for each analysis. b. Specify the experimental unit that was used for each statistical test. c. Describe any methods used to assess whether the data met the assumptions of the statistical approach.
Experimental animals	8	a. Provide details of the animals used, including species, strain and substrain, sex, age or developmental stage, and weight. b. Provide further relevant information on the provenance of animals, health/immune status, genetic modification status, genotype, and any previous procedures.
Experimental procedures	9	For each experimental group, including controls, describe the procedures in enough detail to allow others to replicate them, including: a. What was done, how it was done and what was used. b. When and how often. c. Where (including detail of any acclimation periods). d. Why (provide rationale for procedures).
Results	10	For each experiment conducted, including independent replications, report: a. Summary/descriptive statistics for each experimental group, with a measure of variability where applicable. b. If applicable, the effect size with a confidence interval.

[biorxiv.org/content/10.1101/703181v1](https://www.biorxiv.org/content/10.1101/703181v1)

- ARRIVE guidelines >
- Essential 10 ^
- 1. Study design >
- 2. Sample size >
- 3. Inclusion and exclusion criteria >
- 4. Randomisation >
- 5. Blinding >
- 6. Outcome measures >
- 7. Statistical methods >
- 8. Experimental animals >
- 9. Experimental procedures >
- 10. Results >
- Recommended Set ^
- 11. Abstract**
- 12. Background >
- 13. Objectives >
- 14. Ethical statement >

RECOMMENDED SET

11. Abstract

11 Provide an accurate summary of the research objectives, animal species, strain and sex, key methods, principal findings, and study conclusions.

Explanation

Examples

A transparent and accurate abstract increases the utility and impact of the manuscript, and allows readers to assess the reliability of the study [1]. The abstract is often used as a screening tool by readers to decide whether to read the full article or whether to select an article for inclusion in a systematic review. However, abstracts often either do not contain enough information for this purpose [2], or contain information that is inconsistent with the results in the rest of the manuscript [3,4]. In systematic reviews, initial screens to identify papers are based on titles, abstracts and keywords [5]. Leaving out of the abstract information such as the species of animal used or the drugs being tested, limits the value of preclinical systematic reviews as relevant studies cannot be identified and included. For example, in a systematic review of the effect of the MVA85A vaccine on tuberculosis challenge in animals, the largest preclinical trial did not include the vaccine name in the abstract or keywords of the publication, the paper was only included in the systematic review following discussions with experts in the field [6].

To maximise utility, include details of the species, sex and strain of animals used, and accurately report the methods, results and conclusions of the study. Also describe the objectives of the study, including whether it was designed to either test a specific hypothesis or to generate a new hypothesis (see [item 13 – Objectives](#)). Incorporating this information will enable readers to interpret the strength of evidence, and judge how the study fits within the wider knowledge base.

References

1. Haynes RB, Mulrow CD, Huth EJ, Altman DG and Gardner MJ (1990). More informative abstracts revisited. *Ann Intern Med.* doi: 10.7326/0003-4819-113-1-69
2. Hair K, Macleod MR, Sena ES, Sena ES, Hair K, Macleod MR, Howells D, Bath P, Irvine C, MacCallum C, Morrison G,

There are three broad areas which need to be considered when planning animal studies:

1. The suitability of the species or strain as a model of the target organism
2. The ethical issues surrounding their use: '[choosing the right animal for the right reason](#)'. The large increase in use of genetically altered lines has created increasing [concern about the suitability of these animals as models of human conditions](#).
3. Characterisation of the animals. Items to be considered, in collaboration with the supplier, include:
 - > Species, strain, line and phenotype (with an explanation of any genetic modifications)
 - > Age, developmental stage, sex and weight
 - > Stage of oestrous cycle and any previous breeding history
 - > Any necessary pre-treatment (e.g. castration) for this
 - > Name and address of the supplier/breeder, method of capture and transport
 - > [Health status](#) (e.g. germ-free, gnotobiotic, SPF)
 - > Re-use of animals, which should be justified by legislation
 - > Any plans for release or re-homing, which may be required

More resources

- > [Examples and references](#) from the NC3Rs
- > [Information on inbred strains of mice and rats](#)
- > [Strategies to minimise genetic drift and maximise experimental reproducibility in mouse research](#)
- > [Mouse Locator, UK](#)
- > [The Collaborative Cross panel of inbred mouse strains](#)
- > [Nude mice - more than what meets the eye](#)
- > [The Rat Guide](#)
- > [Rat Behavior and Biology](#)



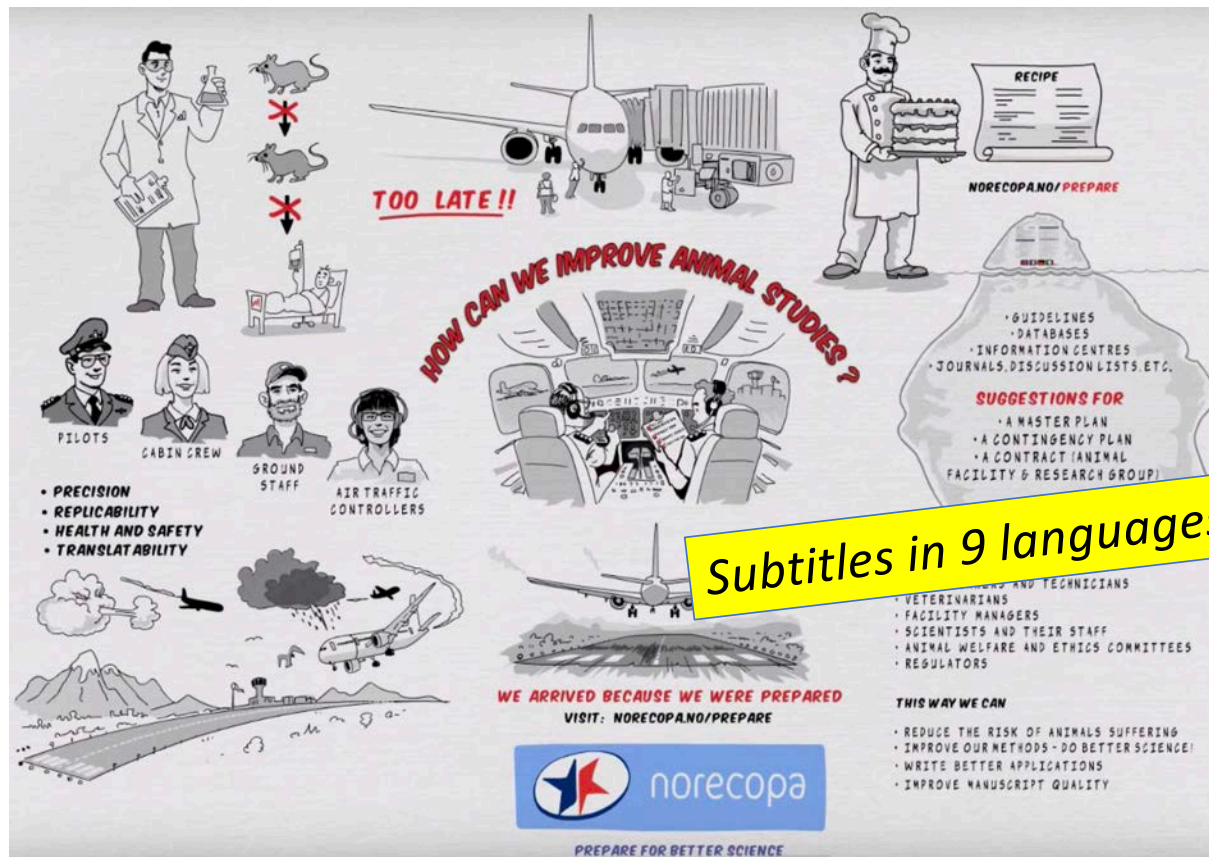
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"We ARRIVED, because we were PREPARED" !

- ✓ *Better Science*
- ✓ *Improved animal welfare*
- ✓ *Advancement of the 3Rs*
- ✓ *Safer working environment*

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norecopa.no/PREPARE/film
a 3-minute cartoon film



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3R improvements are often not highlighted in the scientific literature



http://www.theodora.com/rodent_laboratory/blood_collection.html



photo:NMBU

SCID-Hu mice immunized with a pneumococcal vaccine produce specific human antibodies and show increased resistance to infection.

Saphenous vein puncture for blood sampling of the mouse, rat, hamster, gerbil, guineapig, ferret and mink

Annelise Hem¹, Adrian J. Smith² & Per Solberg¹

¹Laboratory Animal Unit, National Institute of Public Health, PO Box 4404 Torshov, N-0403 Oslo and

²Laboratory Animal Unit, Norwegian School of Veterinary Science, PO Box 8146 Dep., N-0033 Oslo, Norway

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Summary

A method is described for blood sampling from the saphenous vein. This enables rapid blood sampling from the same site without a need for new puncture sites. It is a humane and practical alternative to cardiac and retro-orbital puncture, in species where venepuncture has traditionally been regarded as problematic.

Keywords Saphenous vein; blood sampling; mouse; rat; hamster; gerbil; guineapig; rodent; ferret; mink

Not necessarily a high-impact journal

PREPARING, CARING, SHARING and FLAGGING

The scientific and welfare benefits of increased collaboration and transparency

Adrian Smith, Norecopa, Norway (adrian.smith@norecopa.no)

This poster presents a set of four icons which were made by Norecopa (the Norwegian platform for Replacement, Reduction & Refinement of animal experiments) to illustrate the 4 essential steps of good preclinical science.



Ensure that scientists and animal care staff collaborate closely from day one, to ensure all aspects of a study that potentially uses animals have been addressed

norecopa.no/PREPARE



Promote examples of improvements in the care and use of animals, for example by using the Refinement Wiki

norecopa.no/wiki



Encourage a strong Culture of Care around animal research, promoting mutual respect, animal and human wellbeing, and safety

norecopa.no/coc



Highlight advances made within the 3Rs in scientific papers, if necessary in a separate methodology paper

norecopa.no/3R

These icons can be downloaded as jpg and mp4 files from norecopa.no/PREPARE-CARE-SHARE-FLAG and used freely.

Thanks to Per Trystad for the artwork.



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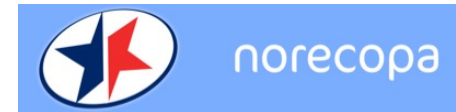
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Graphics: colourbox.com



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Norecopa also maintains a [newsfeed](#), with English and Scandinavian language items about Laboratory Animal Science in Europe, and [an international Webinar and Meetings Calendar](#), which is updated several times a week.

This newsletter contains the following items (if some links do not work, check that your mail program has opened the whole of the newsletter):

- [Overview of 3R Education and Training Courses](#)
- [Covid-19 and Contingency Plans](#)
- [Resources for home learning](#)
- [Update on the Refinement Wiki](#)
- [Update on PREPARE](#)
- [News from other 3R Centres](#)
- [News of other 3R initiatives](#)
- [Update on the World Congress in Maastricht](#)
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- [From the media](#)
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English-language newsletters

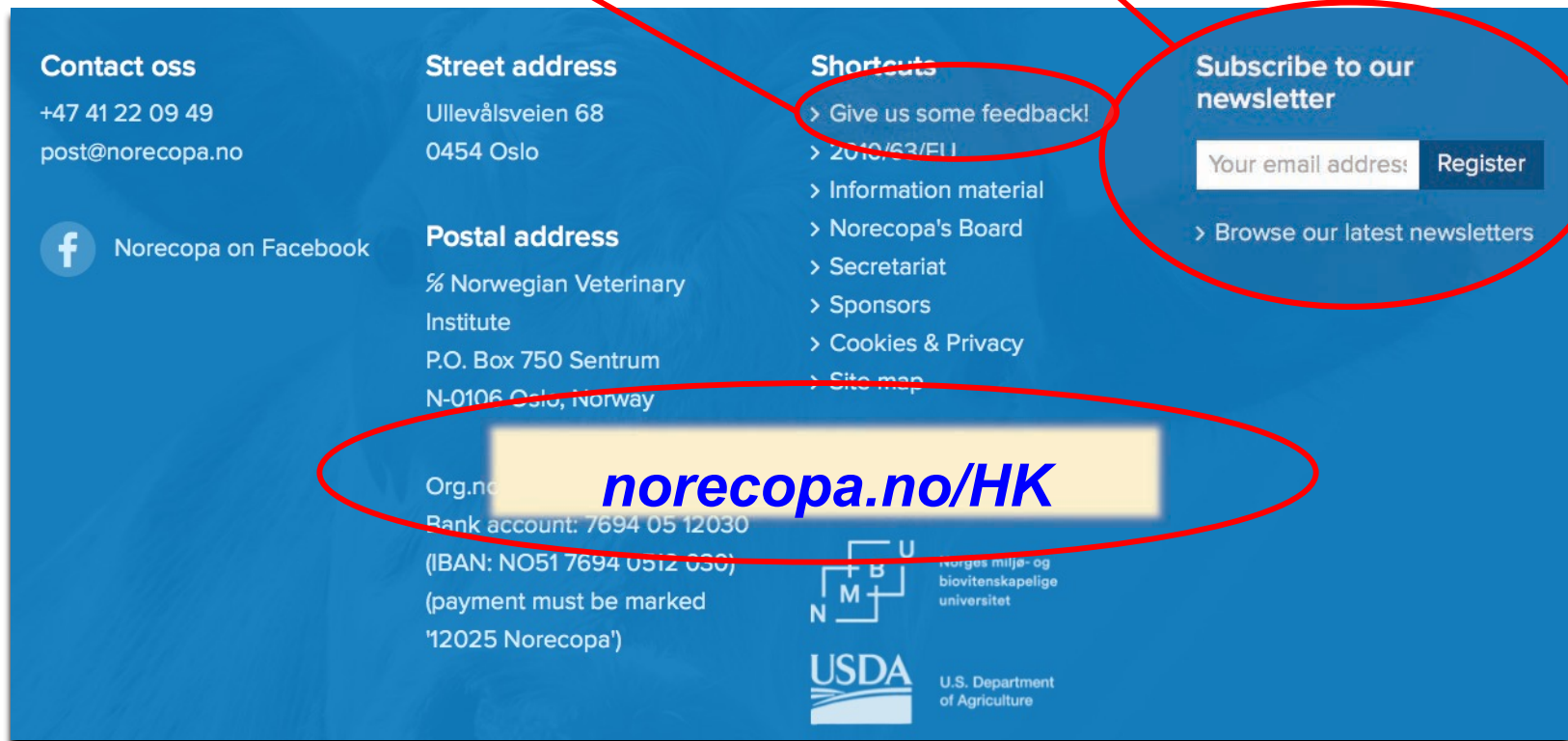
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Feedback

English-language newsletters



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